

S E C R E T

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Assigning a Senior U.S. Military Officer to the D0

FROM:

DC/PCS

EXTENSION

NO.

DATE

3 June 1982

25X1

TO: (Officer designation, room number, and building)

DATE

RECEIVED

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OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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3 JUN 1982

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Holla For DDO,

C.
Some good points -

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S E C R E T

SECRET

3 June 1982

MEMORANDUM FOR: Deputy Director for Operations

FROM:

Deputy Chief, Policy and Coordination Staff

SUBJECT: Assigning a Senior U.S. Military Officer to the D0

Herewith a few preliminary and random thoughts on Frank Carlucci's proposal to assign a senior U.S. military officer to the D0:

1. This will obviously require careful consideration. A number of objections, many of them bureaucratic and otherwise negative, will be raised within DoD and the military as well as here in the building. Many will feel threatened.
2. The individual selected should be a senior Army officer with a background in operations, command and staff work rather than intelligence. So that he will retain his own motivation and influence within DoD his next assignment in the military should be identified before he comes to the D0 and it should be one of the more sought-after billets for senior Army officers on the rise.
3. His primary role would be as a link between the D0 and the non-intel components of the military. He should also become involved in the policy aspects of D0 contacts with military intelligence.
4. For example, he could breathe some life into the military's tasking of the D0, hopefully to the point that makes our wide-ranging military targeting, recruitment and collection activities even more relevant to the military's actual intel needs and better appreciated at the military command level. He could also be of assistance in helping us get a better handle on the military's foreign liaison contacts that are intelligence related. This would include improving procedures for managing the disclosure of intelligence.

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6. His time and attention should not be encumbered by involving him in the process of coordinating the military's routine proposals for clandestine collection.

7. This could be a useful arrangement for both sides but only if they select the type of officer indicated above. Frank Carlucci will encounter considerable resistance from entrenched elements in the intel bureaucracy at DoD. For this reason I recommend that we in the DO avoid raising this with any of our military counterparts below Carlucci's level at least until he has had time to think about it further and lay the groundwork.



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